

## Required Readings

[Download for Printing](#)

There are two lists below. The first is for Diocesan Programs, the second for the National Program. The readings are the same for both programs but the sequence is different.

The most direct sources for the readings

-[Episcopal bookstore](#)

-[MBTI booklets](#)

-[FIRO B booklets](#)

-[On web site](#)

[Shared Leadership](#)   [Survey Feedback](#)   [Pastoral Leadership Today](#)

## Required reading Diocesan Programs

In the Diocesan Programs these materials are assigned for particular sessions.

See [Weekends and Assignments](#)

1. *Primal Leadership: Learning to Lead with Emotional Intelligence*, Goleman, Boyatzis, McKee, HBS Press, 2002.
  2. *In Your Holy Spirit: Traditional Spiritual Practices in Today's Christian Life*, Michelle Heyne, Ascension Press, 2011 <http://episcopalbookstore.com/product.aspx?productid=5620>
  3. *Fill All Things: The Dynamics of Spirituality in the Parish Church*, Robert A. Gallagher 2008, Ascension Press (read all with focus on understanding the four core frameworks and material on Pages 15 – 16, 50 – 51, 107 – 121, 142 – 156, 205 - 206)
  4. *In Your Holy Spirit: Shaping the Parish Through Spiritual Practice*, Robert A. Gallagher 2011, Ascension Press
  5. [Survey Feedback](#)   <http://www.shapingtheparish.com/free-documents>
  6. *Congregational Leadership in Anxious Times*, Alban, 2006, Peter L. Steinke
  7. *Seeking God: The Way of St. Benedict*, Esther de Wall, Liturgical Press. (Read chapters 2-5)
  8. *Getting to Yes: Negotiating Agreement Without Giving In* (2<sup>nd</sup> ed), Fisher, Ury, Patton
  9. *Pastoral Theology: A Reorientation*, Martin Thornton, SPCK, 1961 The Episcopal Bookstore in Seattle has a source that is reprinting the document. [Was also issued by Cowley as *The Heart of the Parish: Theology of the Remnant*, 1989.] Chapters 2 through 8 and 18 through 22.
  10. *The Corporate Culture: Survival Guide*, Edgar Schein, Jossey – Bass, San Francisco, 1999. Preface, Chapters 1 – 4 and 9.
  11. *Interventions: Methods and Processes for Building Healthier Parishes*, Michelle Heyne & Robert Gallagher, Ascension Press, 2011  
Vol 1 Contents: Theology of the Parish Church, Intervention Considerations, First Interventions, Congregational Options  
Vol 2 Contents: Shaping the Parish through Spiritual Practice, the Parish as a System, Stages of Development Models, Covert Processes, Congregational Development and the Diocese
- NOTE:** Vol 1 will not be available until the Fall of 2011. A PDF will be made available to participants with a draft of the sections needed for work on the developmental initiatives (interventions/projects).
12. Booklets from Consulting Psychologist Press (CPP).
    - *Introduction to Type and Emotional Intelligence*, Roger R. Pearman, CPP
    - *In the Grip: Understanding Type, Stress and the Inferior Function*, Naomi L. Quenk, CPP
    - *Introduction to Type and Conflict*, Killen & Murphy, CPP
    - *Participating in Teams (using FIRO B)*, CPP
    - *Introduction to the FIRO-B Instrument*, Waterman and Rogers, CPP

<https://www.cpp.com/en/mbtiproducts.aspx?pc=155>

13. [Shared Leadership](http://www.shapingtheparish.com/free-documents) <http://www.shapingtheparish.com/free-documents>

14. [Pastoral Leadership Today](#)

## **National Program Required Readings**

### **A. Prior to the first session**

#### **In both Cycles**

1. *Fill All Things: The Spiritual Dynamics of the Parish Church*, Robert A. Gallagher 2008, Ascension Press (read all with focus on understanding the four core frameworks and material on Pages 15 – 16, 50 – 51, 107 – 121, 142 – 156, 205 - 206)

2. *Introduction to Type and Emotional Intelligence*, Roger R. Pearman, CPP

3. *Introduction to the FIRO-B Instrument*, Waterman and Rogers, CPP

And - Strategy based in pastoral theology is in the ground for the program. It will serve you well if you are able to do the readings in Thornton's *Pastoral Theology* and Gallagher's *In Your Holy Spirit* before beginning. A related paper is Martin Smith's [Pastoral Leadership Today](#) in the Resources section of this web site. We aren't requiring these readings in advance but do want you to know it would probably add to your learning.

<http://www.episcopalbookstore.com/Product.aspx?ProductID=4292>

**For Cycle One** (June 2011, 13, 15)

4. *Primal Leadership: Learning to Lead with Emotional Intelligence*, Goleman, Boyatzis, McKee, HBS Press, 2002 and

5. *In Your Holy Spirit: Traditional Spiritual Practices in Today's Christian Life*, Michelle Heyne, Ascension Press, 2011

**For Cycle Two** (June 2012, 14, 16)

6. *Congregational Leadership in Anxious Times*, Alban, 2006, Peter L. Steinke and

7. *Getting to Yes: Negotiating Agreement Without Giving In* (2<sup>nd</sup> ed), Fisher, Ury, Patton

5. Shared Leadership - available at <http://www.shapingtheparish.com/free-documents>

### **B. Read between workshop weeks**

8. *In Your Holy Spirit: Shaping the Parish Through Spiritual Practice*, Robert A. Gallagher 2011, Ascension Press

9. [Survey Feedback](#) <http://www.shapingtheparish.com/free-documents>

10. *Seeking God: The Way of St. Benedict*, Esther de Wall, Liturgical Press. (Read chapters 2-5)

11. Other booklets from Consulting Psychologist Press (CPP).

- *In the Grip: Understanding Type, Stress and the Inferior Function*, Naomi L. Quenk, CPP
- *Introduction to Type and Conflict*, Killen & Murphy, CPP
- *Participating in Teams (using FIRO B)*, CPP

<https://www.cpp.com/en/mbtiproducts.aspx?pc=155>

12. *The Corporate Culture: Survival Guide*, Edgar Schein, Jossey – Bass, San Francisco, 1999

Relate to *Primal Leadership* insight – to develop an emotionally intelligent organization members need to both recognize their own discontent and discover the source of that discontent. That means understanding the organizational culture or in the case of teams the norms. See *Primal Leadership* p 172 – 173.

13. *Interventions: Methods and Processes for Building Healthier Parishes*, Michelle Heyne & Robert Gallagher, Ascension Press, 2011

Vol 1 Contents: Theology of the Parish Church, Intervention Considerations, First Interventions, Congregational Options

Vol 2 Contents: Shaping the Parish through Spiritual Practice, the Parish as a System, Stages of Development Models, Covert Processes, Congregational Development and the Diocese

**NOTE:** Vol 1 will not be available until the Fall of 2011. A PDF will be made available to participants with a draft of the sections needed for work on the developmental initiatives (interventions/projects).

14. *Pastoral Theology: A Reorientation*, Martin Thornton, SPCK, 1961 The Episcopal Bookstore in Seattle has a source that is reprinting the document. Was also issued by Cowley as *The Heart of the Parish: Theology of the Remnant*, 1989.  
<http://episcopalbookstore.com/product.aspx?productid=5626>
15. [Shared Leadership](#)
16. [Pastoral Leadership Today](#)